### **Functional Areas**

The County agency pages are organized by the four functional areas of the County government: Community Development, General Government, Human Services, and Public Safety.

**A.** Functional Area Expenditure Budget Pie Chart – Each section begins with a pie chart showing the FY22 expenditure budget broken out by agency and a list of all the agencies included in the functional area.



### **Agency Pages**

- **A.** Mission Statement The mission statement is a brief description of the purpose and functions of the agency.
- **B.** Expenditure Budget within Functional Area The agency's FY22 expenditure budget is shown in relation to other agencies within the functional area.
- **C.** Mandates Describe the activities in an agency that are governed by requirements from the federal, state, and local mandates with the relevant code or ordinance information referencing the source.



- D. Expenditure and Revenue Summary The expenditure and revenue summaries provide historical and adopted expenditure and revenue information for each agency. For historical reference, actual expenditures, and revenues are reported for FY18, FY19, and FY20. Adopted budget information is displayed for FY21 and FY22. The last column calculates the percentage change between the FY21 adopted and FY22 adopted budgets. Five types of information are summarized for each fiscal year displayed:
  - **1. Expenditure by Program** These figures represent the amounts appropriated or expended for each program within the agency; the total equals the total expenditure by classification.
  - **2.** Expenditure by Classification These figures represent the amounts appropriated or expended in each expenditure classification; the total equals the total expenditure by program.
  - **3.** Total Designated Funding Sources (revenues) Includes all sources of agency revenue that support the expenditures.
  - **4.** Net General Tax Support (in dollars) The County operating subsidy received by the agency; this amount is calculated by subtracting total designated funding sources (revenues) from total expenditures for each fiscal year.
  - 5. Net General Tax Support (as a %) The percentage of the agency's expenditure budget that is supported by the County's general fund; this percentage is calculated by dividing the net general tax support by the total expenditures for each fiscal year.

Financial Reporting & Control \$4,644,879 \$4,685,293 \$4,712,417 \$4,8   Payroll & Disbursment Services \$1,026,200 \$974,035 \$1,047,008 \$1,2   Risk & Wellness Services \$1,479,651 \$1,542,404 \$1,65,497 \$1,7   Real Estate Assessment \$3,388,008 \$2,567,778 \$3,719,629 \$4,143,009 \$4,13   Procurement Services \$1,163,496 \$1,164,896 \$1,330,009 \$3,13   Tax Administration \$5,753,321 \$5,978,591 \$6,256,229 \$6,85   Treasury Management \$1,002,06 \$1,104,273 \$91,147 \$1,14	FY21 FY2: Adopted   28,381 \$5,104,01: 25,978   27,796 \$1,301,30   72,796 \$1,724,79   44,301 \$4,193,23: 44,742	Budget FY22   5 5.71%   3 6.14%   7 (2.71%)
Payroll & Diobursment Services \$1,026,200 \$974(035 \$1,047090 \$1,21   Risk & Wellness Services \$1,479,651 \$1,542,400 \$1,56,407 \$1,71   Real Estate Assessment \$3,388,008 \$3,567,778 \$3,719,629 \$4,114,890   Procurrent Services \$1,61,6496 \$1,146,896 \$1,330,009 \$1,31   Tax Administration \$5,753,321 \$5,978,591 \$6,256,229 \$6,8   Treasury Management \$1,002,06 \$1,104,273 \$91,147 \$1,14	25,978 \$1,301,30 72,796 \$1,724,79 14,301 \$4,193,23	3 6.14% 7 (2.71%)
Risk & Wellness Services \$1,479,651 \$1,542,840 \$1,565,497 \$1,7   Real Estate Assessment \$3,385,008 \$3,567,778 \$3,719,629 \$4,1   Procurrement Services \$1,163,496 \$1,146,896 \$1,380,009 \$1,3   Tax Administration \$5,753,231 \$5,978,591 \$6,256,229 \$6,8   Treasury Management \$1,00,206 \$1,104,273 \$\$9,11,407 \$\$9,11,47	72,796 \$1,724,79 14,301 \$4,193,23	7 (2.71%)
Real Estate Assessment \$3,388,008 \$3,567,778 \$3,719,629 \$4,1   Procurement Services \$1,61,6496 \$1,164,896 \$1,330,009 \$1,3   Tax Administration \$5,753,321 \$5,978,591 \$6,256,229 \$6,8   Treasury Management \$1,002,068 \$1,104,273 \$51,147 \$1,1,147 \$1,1,47	14,301 \$4,193,23	
Tax Administration \$5,753,321 \$5,978,591 \$6,256,229 \$6,8   Treasury Management \$1,002,026 \$1,104,273 \$911,147 \$1,1	44.742 \$1.421.31	
Treasury Management \$1,002,026 \$1,104,273 \$911,147 \$1,1	37,209 \$7,443,56	
Director's Office \$1,464,779 \$743,501 \$792,807 \$7	58,719 \$1,232,85	
	25,805 \$634,75	3 (12.54%)
	98,377 \$734,04	1 5.11%
Total Expenditures \$19,922,360 \$20,403,134 \$21,047,866 \$22,70	6,308 \$23,789,86	6 4.77%
Expenditure by Classification		
	13,656 \$17,268,45 65.621 \$2,267.62	
	55,621 \$2,267,62 84,685 \$3,208,64	
Purchase of Goods & Services \$1,114,532 \$1,301,739 \$1,113,425 \$1,5	02,245 \$1,505,04	5 0.19%
Debt Maintenance \$0 \$224   Capital Outlay \$9,400 \$0 \$0 \$	\$0 \$1 16,625 \$16,62	
	16,625 \$16,62 46,784 \$46,78	4 0.00%
Reserves & Contingencies (\$452,322) (\$451,771) (\$687,791) (\$52   Amortization \$0 \$0 \$1,542	3,307) (\$523,307 \$0 \$	) 0.00%
Total Expenditures \$19,922,360 \$20,403,134 \$21,047,866 \$22,70	6,308 \$23,789,86	6 4.77%
Funding Sources   Permits & Fees \$150 \$120 \$80	\$250 \$250	0.00%
Fines & Forfeitures \$38,189 \$55,004 \$56,909 \$	12,000 \$12,00	0.00%
	\$7,200 \$7,20	
	70,191 \$186,57 13,886 \$3,042,35	
Charges for Services \$228,800 \$228,800 \$348,800 \$2	25,181 \$308,79	4 37.13%
Revenue from Commonwealth \$696,613 \$698,900 \$718,492 \$7   Transfers In \$237,281 \$236,611 \$236,611 \$2	36,099 \$758,819 36,611 \$236,61	
Total Designated Funding Sources \$4,230,389 \$4,252,895 \$4,430,257 \$4,30   Net General Tax Support \$15,691,970 \$16,150,239 \$16,617,610 \$18,44	1,418 \$4,552,61 4,890 \$19,237,25	
	.06% 80.86%	
Aet General I ax Support 18.1/7a 19.1078 18.257a 8	.00% 80.80%	1

- **E.** Staff History by Program Chart and table showing the staffing history for FY18 actual, FY19 actual, FY20 actual, FY21 adopted, and FY22 adopted summarized by program. Values are expressed in FTEs (full-time equivalents). One FTE is equal to one full-time position.
- **F. Future Outlook** Information on current and future issues or circumstances that impact an agency's service delivery.
- G. General Overview Narrative discussion summarizing major FY22 budget changes for the agency.



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#### **Future Outlook**

**Technology** – The County began the migration and upgrade of its financial management system from a third-party hosted, off-premises solution to a cloud-based solution. Simultaneously, the County began replacing its human resource information system to integrate with the financial management system to better support a complex workforce and effectively manage the County's human capital. Migration to the cloud will allow the County to take advantage of enhanced functionality, promote efficiencies by streamlining current processes, and increase

#### **General Overview**

A. Position Shifts Between Finance Programs – An Administrative Specialist position with salary & benefits totaling \$100,463 was shifted from the Director's Office to Tax Administration. A Risk & Wellness Specialist position with salary & benefits totaling \$91,837 was shifted from Risk & Wellness Services to a Principal Fiscal Analyst in Financial Reporting & Control. A reorganization of Risk & Wellness Services allowed this FTE shift based on need in Financial Reporting & Control. These shifts had no general fund impact.

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General Government

- **H.** Budget Initiatives Budget adjustments for each program are grouped into three categories, including budget initiatives (additions, reductions, or shifts).
- **I. Program Summary** Information on the programs that are managed by each agency and include the following details:
  - **1. Program Description** Description of the activities the program performs or services that will be delivered.
  - **2.** Key Measures Shows important performance measures that demonstrate the productivity and effectiveness of the program. Measures are generally outcome measures, which are specific objectives to be accomplished by the program.
  - **3. Program Activities with Expenditure Dollars** List of activities that roll up into the program including the expenditure dollars, expressed in thousands, for FY18 actual, FY19 actual, FY20 actual, FY21 adopted, and FY22 adopted.
  - **4.** Workload Measures Performance measures, specifically workload measures, which demonstrate an aspect of work performed within the activity.



Key Measures	FY18	FY19	FY20	FY21	FY22
	Actuals	Actuals	Actuals	Adopted	Adopted
Receive certificate of achievement for excellence in financial reporting	Yes	Yes	NA	Yes	Yes
Compliance with relevant Principles of Sound Financial Management	100%	100%	100%	100%	100%
Audit adjustments	1	1	1	<5	<3

Program Activities & Workload Measures	FY18	FY19	FY20	FY21	FY22
(Dollar amounts expressed in thousands)	Actuals	Actuals	Actuals	Adopted	Adopted
Maintain the County's Financial Records	\$4,644	\$4,685	\$4,712	\$4,828	\$5,104
Financial transactions	611,285	621,212	609,396	653,250	620,000
Capital asset transactions	850	955	719	1,000	841

