Proposed
FY2023 Budget

Elijah T. Johnson
Acting County Executive
February 15, 2022
FY2023 Budget Priorities

• Revenues
  • Maintain County-Schools revenue agreement
  • Mitigate impact of rising real estate assessments
  • Diversify tax base with meals tax
  • Planning for grocery tax elimination

• Expenditures
  • Advance Board directives & strategic priorities
  • Provide employee compensation
  • Staffing infrastructure for capital projects
  • Principles of Sound Financial Management
  • Address mandates
FY2023 Budget Initiatives
Board Policy Direction

- Cemetery Preservation Program $0.3M
  - Archaeologist & Cemetery Preservation Coordinator
  - Property maintenance
- Collective Bargaining $0.7M
  - County Attorney/Human Resources FY23
  - Finance/HR/Budget in FY24
- Public Health Department $1.7M
  - Work session/City Councils in March
  - ARPA funds one-time costs
- Crisis Receiving Center $2.7M
  - Adult behavioral health; 16 beds/16 recliners
  - Total cost: $4.7M; assumes $2.0M annual State funding
  - ARPA funds facility one-time costs
  - March work session
Quality Education & Workforce Development

- Increase School transfer $61.1M
  - 9.3% increase over FY22
- Maintain class size grant $1.0M
- Continue 13th high school debt service $0.8M
- Maintain cable grant revenue $0.6M
- Continue school security program $0.5M

- Northern Virginia Community College $1.1M
  - Early college programs
  - Workforce development programs
Resilient Economy

• Economic Recovery (ARPA)
  • $16.0M 1st allocation
  • Restore Retail Grants
  • Ignite 2.0 Grants
  • Elevate Workforce Program
  • HUB Zone Redevelopment

• Targeted Industry Program $0.7M
  • 8.0 FTE approved in January
  • Shift existing resources to complete team
  • Increase capacity from 50 to 80 projects
**Transportation & Mobility**

- Maintain PRTC support with fuels tax (TBD)
  - PRTC proposed budget scheduled for March 3
  - Update motor fuels tax forecast
  - Wheels to Wellness (1% transient occupancy tax)
- Maintain VRE local subsidy (NVTA 30%) $4.4M
- Maintain TRIP (recordation tax) $1.6M
- Orphan Roads increase (recordation tax) $0.3M
- Transportation project management staffing $0.3M
  - Mobility referendum projects
  - NVTA 30%

Proposed FY2023 Budget - 2/15/2022
Safe & Secure Community

- Police Staffing Plan $2.0M
  - Civilianization plan
  - Completes Animal Shelter staffing

- Vehicle replacements $1.2M
  - Police vehicle replacement in 2011: $29K/vehicle
  - Police vehicle replacement in 2020: $50K/vehicle

- Sheriff Staffing Plan $0.4M

- Public Safety Communications $0.2M
  - Next Generation 911
  - Text, photo, video evidence
Safe & Secure Community Judicial Services

- Commonwealth’s Attorney Staffing Plan $1.1M
- Local Salary Supplements $1.0M
  - General District Court (15%)
  - Juvenile & Domestic Relations Court (15%)
  - State probation (15%)
- 7th Circuit Court Judge $0.7M
  - Pending General Assembly legislation
  - Circuit Court / Sheriff / Circuit Court Clerk
  - Courtroom space issues remain
- Drug Court Coordinator (Circuit Court) $0.1M
Health, Wellbeing, & Human Services

• Community Services Staffing Plan $2.5M
  • State funding: $0.2M; County funding: $2.3M
  • Developmental disability case mgmt. & day support
  • Emergency services
  • Medical services
  • Clinical behavioral health program
  • Mental health residential services
  • Youth substance abuse & mental health services
# Community Services Staffing Plan

## Service Level Impacts

<table>
<thead>
<tr>
<th>Service</th>
<th>FY22 Clients Served</th>
<th>FY23 Proposed Clients Served</th>
<th>Client Increase</th>
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<tbody>
<tr>
<td>Developmental Disability Cast Mgmt.</td>
<td>1,270</td>
<td>1,390</td>
<td>120</td>
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<tr>
<td>Developmental Disability Day Support &amp; Employment Services</td>
<td>55</td>
<td>85</td>
<td>30</td>
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<tr>
<td>Emergency Services (Access assessments for mental health &amp; substance abuse services)</td>
<td>1,950</td>
<td>2,325</td>
<td>375</td>
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<td>Medical Services (Psychiatric evaluations, medication, &amp; assessments)</td>
<td>2,200</td>
<td>2,550</td>
<td>350</td>
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<tr>
<td>Clinical Behavioral Health Program (Substance abuse outpatient case management &amp; treatment services)</td>
<td>1,700</td>
<td>1,760</td>
<td>60</td>
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<tr>
<td>Youth Substance Abuse and Mental Health Services</td>
<td>275</td>
<td>335</td>
<td>60</td>
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</table>
# Health, Wellbeing, & Human Services

- **Public Assistance Staffing Plan** $1.3M
  - Demand for public benefits up 200%
  - 10,000 annual renewal applications once reinstated
  - State funding: $0.6M; local funding $0.7M

- **Hypothermia Homeless Services** $0.1M
  - Overnight shelter at Ferlazzo
  - Former overnight shelter serves unsheltered adults with chronic health conditions
  - Contracted hypothermia sheltering with non-profits

- **10% Community Partner Increase** $0.3M

- **Birmingham Green Jurisdictional Agreement** $86K

- **COG membership (includes new program)** $60K
  - Regional food security collaboration
Environmental Conservation & Sustainable Growth

- Environmental Sustainability $1.0M
  - Sustainability Commission recommendations
  - Implement Community Energy Master Plan action strategies

- Stormwater Management Fee $1.0M
  - 1st increase since FY17
  - State & federal mandates (MS-4 permit, DEQ, Chesapeake Bay)
  - Drainage maintenance & infrastructure improvement
  - Water quality monitoring & improvements

<table>
<thead>
<tr>
<th></th>
<th>FY2022 Adopted</th>
<th>FY2023 Proposed</th>
<th>Change</th>
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<tbody>
<tr>
<td>Single Family</td>
<td>$39.36</td>
<td>$44.08</td>
<td>$4.72</td>
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<tr>
<td>Townhouse</td>
<td>$29.52</td>
<td>$33.06</td>
<td>$3.54</td>
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<tr>
<td>Mobile Home</td>
<td>$29.52</td>
<td>$33.06</td>
<td>$3.54</td>
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<tr>
<td>Multi-Family (Apt./Condo.)</td>
<td>$29.52</td>
<td>$33.06</td>
<td>$3.54</td>
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<tr>
<td>Business/Non-Res.</td>
<td>$39.36</td>
<td>$44.08</td>
<td>$4.72</td>
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<tr>
<td>FY23 TIP Projects</td>
<td>Description</td>
<td>Amount</td>
<td></td>
</tr>
<tr>
<td>------------------------------------</td>
<td>-------------------------------------------------------------</td>
<td>----------</td>
<td></td>
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<tr>
<td>Technology Improvements</td>
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<tr>
<td>Enhanced VOIP Infrastructure</td>
<td>Internet/cloud voice telecom integration</td>
<td>$1,035,000</td>
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<tr>
<td>Credible Software Upgrade</td>
<td>Electronic behavioral health case mgmt.</td>
<td>$300,000</td>
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<tr>
<td>Harmony/SofTec Software</td>
<td>Social Services (juvenile) case mgmt. software</td>
<td>$265,000</td>
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<tr>
<td><strong>TIP Total:</strong></td>
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<td><strong>$1,600,000</strong></td>
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<td>New IT Applications</td>
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<tr>
<td>DUO Multi-Factor Authentication</td>
<td>Mobile security to access County systems</td>
<td>$388,000</td>
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<tr>
<td>ESRI Enterprise</td>
<td>Real-time GIS; location-based data</td>
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<td><strong>IT Applications Total:</strong></td>
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<td><strong>$649,000</strong></td>
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<tr>
<td>Licensing &amp; Subscription Costs</td>
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<tr>
<td>GLINT</td>
<td>Employee engagement &amp; survey platform</td>
<td>$150,000</td>
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<td>NVERS Hosting Fees</td>
<td>Patient tracking during mass casualty events</td>
<td>$100,000</td>
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<tr>
<td>Power DMS</td>
<td>Policy management system</td>
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<td>SkillSoft/Percipio</td>
<td>Employee training platform</td>
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<td>GovDelivery Mgmt. System</td>
<td>Public information delivery system</td>
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<tr>
<td><strong>Licensing &amp; Subscription Total:</strong></td>
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<td><strong>$362,000</strong></td>
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Maintain Service

- Casualty Insurance $1.0M
  - Claims severity & frequency
  - Cyber-security & terrorism

- Schools/parks maintenance & utilities $688K
  - Jenkins elementary school fields
  - Potomac Shores middle school fields
  - Harbor Drive Park

- Financial Reporting & Procurement $545K
  - Reporting deadlines & project reporting
  - Capital project procurement resources

- Planning $194K
  - Agritourism & Arts Overlay District
  - Rezoning & special use applications
Maintain Service

- Increased Costs
  - Fuel: $500K
  - Leases (existing contracts): $253K
  - Custodial (existing contracts): $123K

- Solid Waste: $99K
  - Scale house operations & citizen convenience
  - Reduce OT expenses
  - Solid waste fee

- Freedom Center: $112K
Address Mandates

• Elections Precincts & Licensing  $651K
  • New voting precincts finalized March 1
  • FY22 budget provision for new precincts
  • Completes funding for 20 new precincts
    • Voting machines
    • Ballot scanners
    • Poll books

• Virginia Wage Act – Social Services OT  $250K

• General Assembly Actions  TBD
Employee Compensation

- Employee Compensation $18.1M
  - 3% pay for performance $7.6M
  - 1% pay plan $4.1M
  - VRS rate increase $3.6M
  - Health/dental $2.7M
  - Retiree health credit $0.1M
FY2023 Budget Summary
## Proposed FY2023-2027 Five-Year Plan - Revenue

<table>
<thead>
<tr>
<th>Revenue and Resources:</th>
<th>FY2023</th>
<th>FY2024</th>
<th>FY2025</th>
<th>FY2026</th>
<th>FY2027</th>
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<tr>
<td>General Revenue Forecast</td>
<td>$1,263,644,000</td>
<td>$1,329,122,000</td>
<td>$1,383,445,500</td>
<td>$1,438,249,000</td>
<td>$1,493,932,000</td>
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<tr>
<td>Less Grocery Sales Tax Revenue Loss</td>
<td>($11,000,000)</td>
<td>($15,000,000)</td>
<td>($15,000,000)</td>
<td>($15,000,000)</td>
<td>($15,000,000)</td>
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<tr>
<td>General Revenue (Available Amount)</td>
<td>$1,252,644,000</td>
<td>$1,314,122,000</td>
<td>$1,368,445,500</td>
<td>$1,423,249,000</td>
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<td>Less Schools Share of General Revenue</td>
<td>$716,888,161</td>
<td>$752,072,021</td>
<td>$783,161,360</td>
<td>$814,525,403</td>
<td>$846,392,784</td>
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<td>County Share of General Revenue</td>
<td><strong>$535,755,839</strong></td>
<td><strong>$562,049,979</strong></td>
<td><strong>$585,284,140</strong></td>
<td><strong>$608,723,597</strong></td>
<td><strong>$632,539,216</strong></td>
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<tr>
<td>County General Revenue</td>
<td>$535,755,839</td>
<td>$562,049,979</td>
<td>$585,284,140</td>
<td>$608,723,597</td>
<td>$632,539,216</td>
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<tr>
<td>Agency Revenue</td>
<td>$219,201,607</td>
<td>$217,448,214</td>
<td>$222,638,866</td>
<td>$228,156,601</td>
<td>$238,385,378</td>
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<td>County Resources</td>
<td>$11,506,427</td>
<td>$395,101</td>
<td>$9,704,368</td>
<td>($1,699,660)</td>
<td>($2,146,266)</td>
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<tr>
<td><strong>Total County Revenue &amp; Resources Available</strong></td>
<td><strong>$766,463,873</strong></td>
<td><strong>$779,893,295</strong></td>
<td><strong>$817,627,375</strong></td>
<td><strong>$835,180,538</strong></td>
<td><strong>$868,778,329</strong></td>
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# Proposed FY2023-2027 Five-Year Plan - Operating

<table>
<thead>
<tr>
<th>Expenditures:</th>
<th>FY2023</th>
<th>FY2024</th>
<th>FY2025</th>
<th>FY2026</th>
<th>FY2027</th>
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<tr>
<td>County Operating Expenditures</td>
<td>$746,909,335</td>
<td>$763,637,369</td>
<td>$780,951,775</td>
<td>$792,621,365</td>
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<td><strong>Mandates</strong></td>
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<td>7th Circuit Court Judge</td>
<td>$646,479</td>
<td>$454,368</td>
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<td>New Election Precincts &amp; Licensing</td>
<td>$651,320</td>
<td>$143,120</td>
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<td>Juvenile Detention Center Overtime</td>
<td>$250,000</td>
<td>$250,000</td>
<td>$250,000</td>
<td>$250,000</td>
<td>$250,000</td>
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<td><strong>State Reconciliations</strong></td>
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<td>Community Services Reconciliation</td>
<td>$1,854,230</td>
<td>$1,854,230</td>
<td>$1,854,230</td>
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<tr>
<td>Social Services Reconciliation</td>
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<td><strong>BOCS Directives</strong></td>
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<td>Cemetery Preservation Program</td>
<td>$245,828</td>
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<td>$245,828</td>
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<td>Collective Bargaining</td>
<td>$673,053</td>
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<td>$1,826,666</td>
<td>$1,826,666</td>
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<tr>
<td>Targeted Industry Program</td>
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<td>$600,000</td>
<td>$600,000</td>
<td>$600,000</td>
<td>$600,000</td>
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<tr>
<td>Public Health Department</td>
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<td>$7,565,630</td>
<td>$7,565,630</td>
<td>$7,565,630</td>
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<tr>
<td>Crisis Receiving Center (CRC)</td>
<td>$4,700,000</td>
<td>$4,700,000</td>
<td>$4,700,000</td>
<td>$4,700,000</td>
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<tr>
<td><strong>Expenditure Adds (Total)</strong></td>
<td>$17,408,374</td>
<td>$17,861,676</td>
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**County Operating Expenditures (less expenditure additions)**

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<tr>
<th></th>
<th>FY2023</th>
<th>FY2024</th>
<th>FY2025</th>
<th>FY2026</th>
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<td>$729,500,961</td>
<td>$745,775,693</td>
<td>$763,090,099</td>
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**Operating Expenditure % Change**

|                  | 5.06% | 2.23% | 2.32% | 1.53% | 2.20% |
## Proposed FY2023-2027 Five-Year Plan – Capital

<table>
<thead>
<tr>
<th>County CIP Expenditures:</th>
<th>FY2023</th>
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<th>FY2027</th>
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<td>Environmental Sustainability</td>
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<td>Proffers (Devlin Rd &amp; County Watersheds)</td>
<td>$2,517,452</td>
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<tr>
<td>Building &amp; Facility Capital Maintenance</td>
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<td>$4,000,000</td>
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<td>Judicial Center Renovation</td>
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<td>Fire &amp; Rescue Station 27</td>
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<td>Public Safety Training Center</td>
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<td>Juvenile Services Center</td>
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<tr>
<td>Judicial Center Expansion</td>
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<td>Homeless Navigation Ctr-East</td>
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<td>Countywide Space</td>
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<td>Future Community Improvement</td>
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<td>Potomac/Neabsco Mills Parking Garage</td>
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<td>$0</td>
<td>$500,000</td>
<td>$500,000</td>
<td>$500,000</td>
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<tr>
<td>Parks &amp; Recreation Referendum</td>
<td>$0</td>
<td>$120,724</td>
<td>$1,431,470</td>
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<td>$3,954,510</td>
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<td>Mobility Referendum</td>
<td>$0</td>
<td>$765,451</td>
<td>$4,063,983</td>
<td>$9,624,115</td>
<td>$19,537,694</td>
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| County CIP Expenditures                      | $17,517,452 | $14,540,756 | $35,242,285 | $41,420,631 | $58,098,391 |
| Total County Expenditure (Operating & CIP)   | $764,426,787 | $778,178,125 | $816,194,060 | $834,041,996 | $867,726,443 |

| Available Capacity                           | $2,037,086 | $1,715,170 | $1,433,315 | $1,138,543 | $1,051,886 |
| Grand Total / General Fund Expenditures      | $1,481,314,948 | $1,530,250,146 | $1,599,355,420 | $1,648,567,398 | $1,714,119,227 |
Rates Needed to Support Proposed Budget

• Real Estate
  • $1.05 tax rate (current rate is $1.115)
  • Avg. residential tax bill increases $233

• Personal Property
  • Business tangible computer & peripheral
  • $0.15 increase to $1.65 (current rate is $1.50)

• Fire Levy
  • $0.075 levy rate (current rate is $0.08)
  • Avg. residential levy increases $15

• Meals Tax (4%)
  • Total revenue: $24.5M
  • School transfer: $14.0M; County: $10.5M

Each penny on the tax rate is $7.8M to general fund -- $4.5M to Schools; $3.3M to County
Average Residential Tax Bill

Proposed FY2023 Average Residential Tax Bill – $4,901
By Dollar Amount with Functional Area

- **School Transfer**: $2,805 – 57.23%
- **Additional School Transfer**: $7 – 0.14%
- **Public Safety**: $1,027 – 20.95%
- **Human Services**: $327 – 6.68%
- **Community Development**: $257 – 5.24%
- **General Government**: $310 – 6.33%
- **Debt Service**: $134 – 2.73%
- **Other**: $26 – 0.54%
- **Remaining Capacity**: $8 – 0.16%

Proposed FY2023 Budget - 2/15/2022
Public Engagement
Budget Apps & Information

Proposed FY2023 Budget
The Proposed FY2023 Budget is available online.

Got Questions?
Check out the FAQ or ask your own question about the budget.

Budget Calendar
Stay up to date with upcoming budget meetings and events.

FY2023 Budget Advertisements
See the advertised tax rates for the FY2023 Budget.

CIP Mapping App
Experience an interactive visual of the Proposed FY2023-2028 CIP projects.

Building a Budget
Learn how the County budget is built in this informative video.

Proposed FY2023 Budget
The Proposed FY2023 Budget will be presented to the Board of County Supervisors on Tuesday, February 15, 2022. The proposed budget is now available online.

Quick Links
- Strategic Plan
- Community Partners
- Reports
- Tax Dollars At Work

Adopted Budgets
- FY2022 Budget
- FY2021 Budget
- Archives
Budget Calendar

- Community Meeting *(9 a.m., virtual meeting)*  
  February 19
- Budget Work Sessions *(afternoon/evening)*  
  March 1
  March 8
  March 15
- Budget Public Hearing *(evening)*  
  March 15
- PWCS Budget Presentation *(evening)*  
  April 5
- Budget Recap *(evening)*  
  April 12
- Budget & Tax Rates/Fees Public Hearings *(evening)*  
  April 12
- Budget Markup *(evening)*  
  April 19
- Budget Adoption *(evening)*  
  April 26