PRINCE WILLIAM

PROPOSED FY2024 BUDGET

Christopher Shorter County Executive February 28, 2023

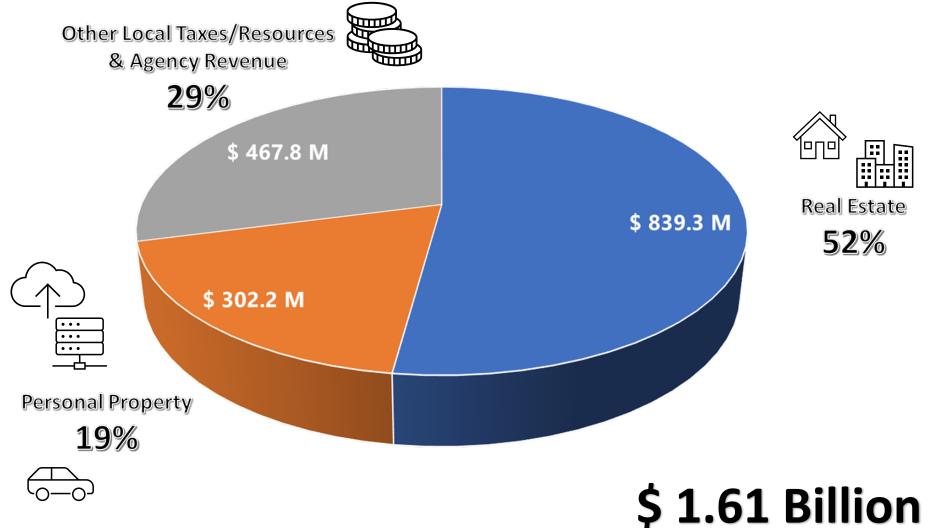
WHO WE ARE





Budget Overview -General Fund Revenue



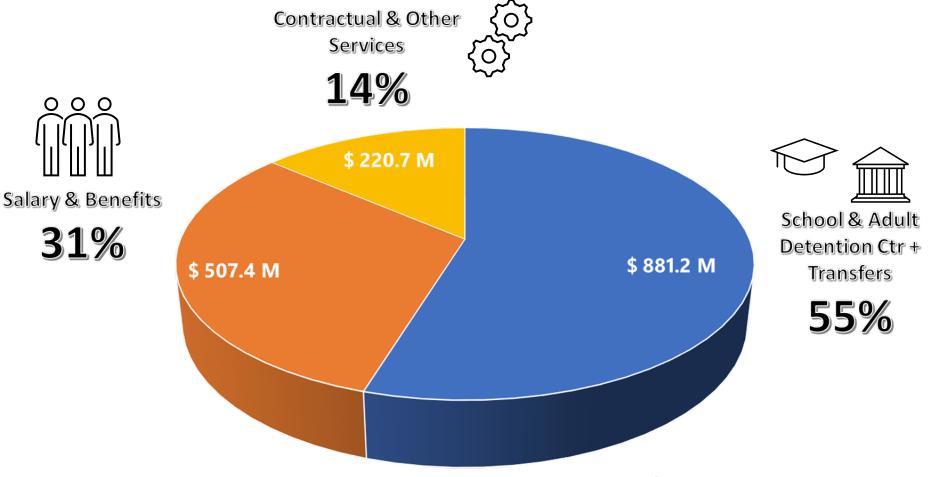


Proposed FY2024 Budget - 2/28/2023



Budget Overview -General Fund Expenses

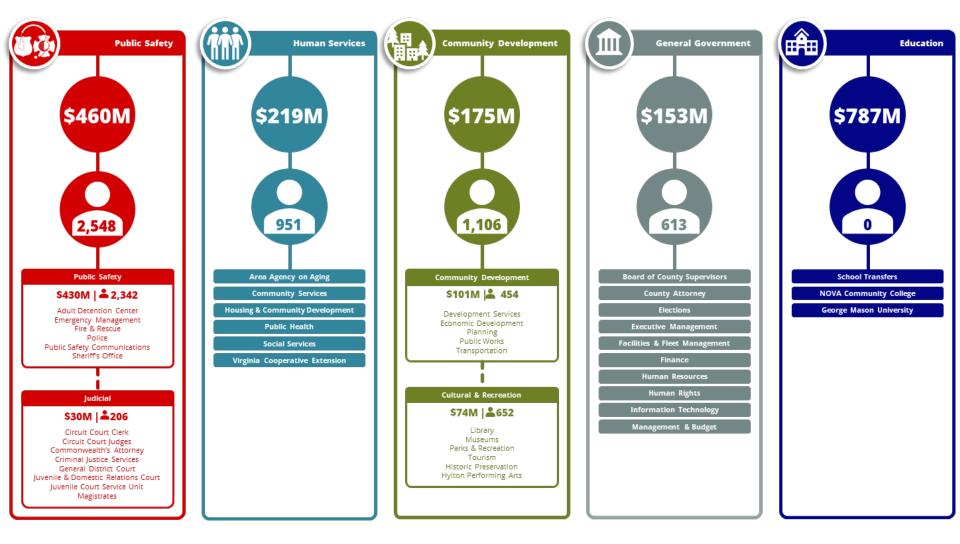




\$ 1.61 Billion

County Government by Functional Area





BUDGET PRIORITIES



Budget Priorities



- Revenues
 - Maintain County-Schools revenue agreement
 - Mitigate impact of rising real estate assessments
- Expenditures
 - Ensure employee compensation competitiveness
 - Advance Board actions & strategic priorities
 - Fund essentials to maintain services
 - Opportunities for budget realignment



Decisions Already Made Impacting FY24 Budget



- Police pay scale adjustment in FY23
- Property acquisitions (partial year impact)
 - Firearms training \$1.3M
 - Land at McCoart \$0.3M
 - Full-year costs increase to \$4.1M in FY25
- Hiring incentive plan
- Collective Bargaining
 - 7.0 FTE (HR, Finance, County Attorney, OMB)
 - Labor Relations Agreement contractual services
- Catharpin Park splashpad maintenance

\$0.1M

\$12.9M

\$1.0M \$1.0M

COMPENSATION



Compensation



 Compensation 		\$54.0M
 Market adjustments 	\$38.5M	
 Step/Merit (3.0%) 	\$9.9M	
 Health/dental 	\$3.9M	
 Hiring incentive plan 	\$1.0M	
 Local salary supplements 	\$0.6M	
 Board salary 	\$0.1M	

	FY2024			FY2025		
	Market			Market		
	Adjustment	Step/Merit	Total	Adjustment	Step/Merit	Total
Public Safety Sworn:						
Adult Detention Center	4.2%	3.0%	7.2%	-	3.0%	3.0%
Fire & Rescue	6.8%	3.0%	9.8%	-	3.0%	3.0%
Sheriff	6.8%	3.0%	9.8%	1.0%	3.0%	4.0%
Police (17.5% in FY23)	-	3.0%	3.0%	-	3.0%	3.0%
General Government (Non-Sworn)	6.0%	3.0%	9.0%	2.5%	3.0%	5.5%

FY2024 BUDGET INITIATIVES



Quality Education & Workforce Development

- Increase School transfer
 - 10.1% increase over FY23
- Maintain class size grant
- Continue Gainesville high school debt service \$0.8M
- Maintain cable grant revenue
- Continue school security program
- Northern Virginia Community College
 - Early college programs
 - Workforce development programs





\$1.0M

\$0.7M

\$0.5M

\$1.1M

\$72.0M

Resilient Economy



- NOVA Economic Development Alliance
 - Regional brand awareness as world class region
 - Regional marketing as top place for talent
 - Coordinated regional approach to business development and lead generation
 - Increased media attention
 - Potential increase to \$100-200K by FY26
- LPGA Solheim Cup Marketing
 - FY24: \$0.5M
 - FY25: \$1.2M
 - Transient occupancy tax (tourism) fund balance

\$0.5M

\$50K



Resilient Economy - Plan Review & Inspection Services





• Plan review improvements: 4.0 FTE

Service Quality Measure	FY21 Actual	FY22 Actual
Avg. time (months) for active non-residential cases to be scheduled for public hearing	5.25	7.20
Development review cases meeting 10 business day quality control review goal	95%	60%
Development review cases meeting 45 day first review comments goal	98%	59%

- Maintain inspection services: 5.0 FTE
- Development fee supported
 - Land development fees
 - Building development fees
 - Fire Marshal's Office fees

10% increase

6% increase

8% increase



Transportation & Mobility

- PRTC local subsidy request
 - 60% or \$7.9M increase
 - PWC fuel tax: \$17.6M
 - Use of fuel tax fund balance: \$3.3M
 - Fuel tax fund balance exhausted in FY25 as projected local subsidy increases another 58% or \$12.2M
- Maintain VRE local subsidy (NVTA 30%)
- Maintain TRIP (recordation tax)
- Maintain Orphan Roads (recordation tax)
- Transportation staffing (2.0 FTE)
 - Traffic safety engineer (NVTA 30%)
 - Long range planner (development fees)



\$21.0M

\$4.9M \$1.6M \$0.5M \$0.2M

Safe & Secure Community



• Community Safety Initiative (4.0 FTE)

- \$0.4M
- Proactive focus on prevention, intervention, diversion, and other evidence informed strategies
- Data and community engagement determine priorities and focused action plans
- Commonwealth's Attorney Staffing Plan (7.0 FTE) \$1.2M
 - Final year of staffing plan
 - Includes \$200K for leased space
 - 24.0 FTEs (\$3.4M) over three years



Environmental Conservation & Sustainable Growth



- Energy Program Manager (1.0 FTE)
 - Community Energy & Sustainability Master Plan
 - Implement Climate Mitigation & Resiliency Goals
- Stormwater Management Fee

\$750K

\$117K

- State & federal mandates (MS-4 permit, DEQ, Chesapeake Bay)
- Stream assessments, restorations, and retrofits
- Drainage maintenance & culvert modifications

	FY2023 Adopted	FY2024 Proposed	Change
Single Family	\$44.08	\$47.50	\$3.42
Townhouse	\$33.06	\$35.63	\$2.57
Mobile Home	\$33.06	\$35.63	\$2.57
Multi-Family (Apt./Condo.)	\$33.06	\$35.63	\$2.57
Business/Non-Res.	\$44.08	\$47.50	\$3.42

Environmental Conservation & Sustainable Growth



- Solid Waste Fee
 - No fee change since adopted in 1998 (25 years)
 - Existing fee unsustainable by FY25
 - Existing landfill capacity ends by 2030
 - Landfill Phase IV infrastructure costs
 - \$200M over 20 years
 - Estimated landfill life: 35+ years
 - Litter control contractual services

Hybrid Fee Model	FY2023 Adopted	FY2024 Proposed	Change
Single Family	\$70.00	\$75.00	\$5.00
Townhouse	\$63.00	\$67.50	\$4.50
Mobile Home	\$56.00	\$60.00	\$4.00
Multi-Family (Apt./Condo.)	\$47.00	\$50.19	\$3.19
Business/Non-Res. (SFE=1.3 tons)	\$70.00	\$75.00	\$5.00
Landfill Disposal Fee (commercial haulers) effective 1/1/24	No fee	\$40.00	\$40.00

Information Technology



FY24 Additions	Description	Amount
Existing Technology Contracts		
Motorola	Public safety communications	\$600,000
Cisco	Network infrastructure & software (Webex & VPN)	\$266,000
Microsoft	Desktop applications	\$243,000
Avenity	Finance billing & collecting revenue	\$70,000
	Existing Contracts Total:	\$1,179,000
Technology Improvement Plan (TIP)		
Enhanced VOIP Infrastructure (existing)	Internet/cloud voice telecom integration	\$649,000
SASE Edge (new)	Enterprise cloud security	\$852,000
Public Wi-Fi Expansion (new)	Expand Wi-Fi capabilities at County facilities	\$120,000
	TIP Total:	\$1,621,000
Licensing & Subscription Costs		
Harmony/SofTec	Social Services (juvenile) case management software	\$228,000
Library Kiosks & Mobile Applications	Virtual library services and self-checkout	\$137,000
	Licensing & Subscription Total:	\$365,000

Maintain Services



- Casualty Insurance and Workers' Compensation
 - Claims severity & frequency
 - Cyber-security & terrorism
- Parks maintenance & utilities
 - Rosemount Lewis Park field
 - Ali Krieger Park fields
 - Catharpin Park splashpad
- Tax Administration & Procurement (13.0 FTE)
 - Total cost: \$1.0M; revenue supported
 - Call Center improvements
 - Out-of-state tax compliance
 - Delinquent tax collection
 - Purchasing card efficiencies & internal controls

\$352K

\$1.0M

\$0.0M



Maintain Services



Increased Costs

Utilities	\$818K
 Custodial & security 	\$740K
 Leases (existing & new) 	\$397K
Community Partners	\$278K
 Existing partners 5% increase 	
 Capacity for new partners (\$100K) 	
Agreements & Memberships	\$50K
 Birmingham Green 	
 Council of Governments 	
 Northern Virginia Regional Commission 	



OPPORTUNITIES FOR BUDGET REALIGNMENT



Vacancies



• Long-term vacancies eliminated:

Department	FTE	Position Savings
Adult Detention Center	23.00	\$1,668,000
Information Technology (IT)	3.00	\$393,000
Parks & Recreation	3.50	\$269,000
General District Court	2.00	\$149,000
Executive Management	1.00	\$126,000
Total:	32.50	\$2,605,000

• Additional five positions eliminated:

- 4.0 FTE IT positions valued at \$339K
- 1.0 FTE OEM valued at \$120K
- Filled by contractors
- Shift savings to contractual services



Other Savings



- Social Services Children's Services Act (CSA)
 - Mandated special education private day school

\$2.0M

- Realign budget based on actual expenses
 - \$5.9M budget adjustment
 - State: \$3.9M; County: \$2.0M
 - Capacity remains for growth
- No impact on services
- Budgeted agency savings (county-wide) \$1.2M

FY2024 BUDGET SUMMARY ADOPTION CENTER



Proposed FY2024-2028 Five-Year Plan



	FY2024	FY2025	FY2026	FY2027	FY2028
Revenue and Resources:					
General Revenue Forecast	\$1,375,372,000	\$1,455,473,000	\$1,523,951,800	\$1,586,372,500	\$1,648,998,000
Less Schools Share of General Revenue	\$787,125,396	\$832,967,198	\$872,157,615	\$907,880,982	\$943,721,555
County Share of General Revenue	\$588,246,604	\$622,505,802	\$651,794,185	\$678,491,518	\$705,276,445
					,
County General Revenue	\$588,246,604	\$622,505,802	\$651,794,185	\$678,491,518	\$705,276,445
Agency Revenue	\$205,774,384	\$214,229,149	\$217,310,631	\$224,505,523	\$229,500,197
County Resources	\$28,136,563	\$15,356,236	\$6,917,371	\$6,459,602	\$5,786,954
Total County Revenue & Resources Available	\$822,157,552	\$852,091,187	\$876,022,187	\$909,456,643	\$940,563,596
Expenditures:					
County Operating Expenditures	\$800,197,127	\$832,183,110	\$841,733,048	\$858,622,073	\$871,929,151
County CIP Expenditures	\$21,960,426	\$19,908,077	\$34,289,139	\$50,834,570	\$68,634,445
Total County Expenditure (Operating & CIP)	\$822,157,553	\$852,091,187	\$876,022,187	\$909,456,643	\$940,563,596
Available Capacity	\$0	\$0	\$0	\$0	\$0
Grand Total / General Fund Expenditures	\$1,609,282,948	\$1,685,058,385	\$1,748,179,802	\$1,817,337,625	\$1,884,285,151
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Tax Rates Needed to Support Proposed Budget

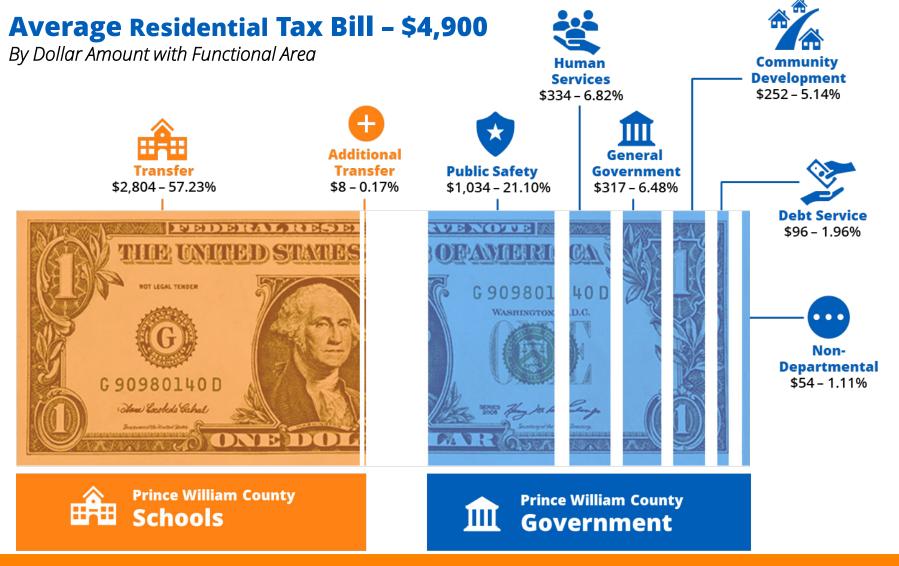
- Real Estate
 - \$0.977 tax rate (current rate is \$1.030)
 - Avg. residential tax bill increases 1.0% or \$49
- Personal Property
 - Business tangible computer & peripheral
 - \$0.15 increase to \$1.80 (current rate is \$1.65)
 - Each \$0.05 generates \$1.4M
- Fire Levy
 - \$0.075 levy rate (current rate is \$0.075)
 - Avg. residential levy increases \$23



Each penny on the tax rate is \$8.6M to general fund --\$4.9M to Schools; \$3.7M to County

Average Residential Tax Bill





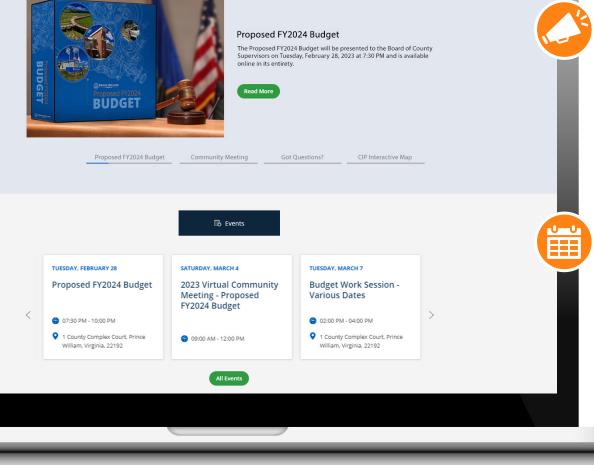
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PUBLIC ENGAGEMENT

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Budget Apps & Information





Stay Informed

- Proposed FY2024 Budget
- Got Questions?
- CIP Interactive Map
- How to Build a Budget Video

Get Involved

- Community Meeting
- Public Hearing



Budget Calendar



 Community Meeting (9 a.m. virtual meeting) 	March 4
 Budget Work Sessions 	March 7, 14, 21
 Budget Public Hearing (evening) 	March 21
 PWCS Budget Presentation (evening) 	April 4
 Budget Recap (evening) 	April 11
Budget & Tax Rates/Fees Public Hearings (evenin	g) April 11
 Budget Markup (evening) 	April 18
 Budget Adoption (evening) 	April 25

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